

Rueil-Malmaison, 4 June 2014

Press release

VINCI finalises the acquisition of an equity interest in VINCI Park by Ardian and Crédit Agricole Assurances

Less than four months after they began exclusive talks, Ardian, Crédit Agricole Assurances and VINCI today finalised the creation of a company that will own 100% of VINCI Park's share capital. Ardian¹ will hold 37.5% of the new company, Crédit Agricole Assurances² 37.5% and VINCI Concessions 25%. Within the next few weeks, management and employees will also be offered an opportunity to acquire an interest in the new company.

The operation is based on a VINCI Park enterprise value of €1.96 billion. The financial structure of the transaction will make it possible to refinance most of VINCI Park's debt.

Ardian, Crédit Agricole Assurances and VINCI plan to continue to support VINCI Park's growth, working with current management. The move is aimed at increasing the company's presence in high-growth markets such as North America, Latin America and Asia, while maintaining its leadership positions in France and other European countries.

The transaction has been finalised after consultation with employee representative bodies and approval by the relevant competition authorities.

About VINCI Park

VINCI Park, a world player providing comprehensive solutions to urban mobility issues, manages almost 1.6 million parking spaces and associated services in 14 countries. Over the past 50 years, VINCI Park, a subsidiary of VINCI, a world player in concessions and construction, has developed a complete range of parking solutions, on- or off-street, under concession, full ownership or as a service provider. Thanks to its integrated expertise and its ability to innovate, VINCI Park is a preferred partner to local authorities and private-sector players for the design, construction, financing and operation of parking solutions.

About VINCI

VINCI is a global player in concessions and construction, employing close to 191,000 people in some 100 countries. Its mission is to design, finance, build and operate infrastructure and facilities that help improve daily life and mobility for all. Because VINCI believes in all-round performance, above and beyond economic and financial results, the Group is committed to operating in an environmentally and socially responsible manner. Because its projects are in the public interest, VINCI considers that reaching out to all stakeholders and engaging in dialogue with them is essential in the conduct of its business activities. VINCI's goal is to build long-term value in this way for its customers, shareholders, partners and employees and for society at large.

www.vinci.com

About ARDIAN

Ardian, founded in 1996 and led by Dominique Senequier, is a premium independent private investment company with assets of US\$47bn managed or advised in Europe, North America and Asia. The company, which is majority-owned by its employees, keeps entrepreneurship at its heart and delivers investment performance to its global investors while fuelling growth in economies across the world. Ardian's investment process embodies three values: excellence, loyalty and entrepreneurship.

Ardian maintains a truly global network, with more than 330 employees working through ten offices in Paris, London, New York, Beijing, Frankfurt, Jersey, Luxembourg, Milan, Singapore and Zurich. The company offers its 300 investors a diversified choice of funds covering the full range of asset classes, including Fund of Funds (primary, early secondary and secondary), Direct Funds including Infrastructure, Expansion, Mid Cap Buyout, Ardian Croissance, Co-Investment and Private Debt.

www.ardian-investment.com

About the Crédit Agricole Assurances Group

Crédit Agricole Assurances, Europe's leading bankinsurer, groups together Crédit Agricole's various insurance subsidiaries. The Group offers a range of savings, retirement, health, personal protection and property insurance products and services. They are distributed by the Crédit Agricole Group's banks in France and in 14 other countries around the world by financial advisers and multi-line insurance agents. The Crédit Agricole Assurances companies serve individuals, professionals, farmers and businesses.

Crédit Agricole Assurances has 3,500 staff, with €26.4 billion in revenues at end-2013.

¹ through its infrastructure business

² through its subsidiary Predica

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